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30 AUG 1966

MEMORANDUM FOR: Deputy Director for Science and Technology

Dear Bud:

1. Attached for your use are very humble and inadequate offerings concerning significant milestones in the creation of the Directorate of Science and Technology. There are many ways of preparing such data, but I have elected a format where the data fall into three categories:

- a. Developments concerning personalities.
- b. Developments concerning organizational matters.
- c. Allied developments impacting on the Directorate.

2. It is rather impossible to prepare these data in a meaningful and coherent fashion without having considerable time and access to all the pertinent files. Having said that, however, I know that in the appropriate files can be found correspondence relating to the events I am listing which will serve to pinpoint the events. Again, some of the events I am listing may possibly be out of historical sequence, but reference to the appropriate files will give the proper dates involved and the sequence can be arranged properly.

3. I hope this minor contribution is of help to you, and I would be indeed grateful if I were given the opportunity to read your final manuscript.

John F. Blake

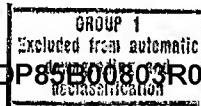
3 Atts:

- 1 - Milestones or Events Involving Personalities
- 2 - Events of an Organizational Nature
- 3 - Other Events Impacting Upon DD/S&T

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ATTACHMENT 1

MILESTONES OR EVENTS INVOLVING PERSONALITIES

1. Appointment on 5 August 1963 of Albert D. Wheelon as Deputy Director for Science and Technology.

Note should be taken that the first formal pronouncement on this appointment was given by the then Deputy Director for Central Intelligence, Lieutenant General Marshall S. Carter, U. S. Army, from the platform of the Agency auditorium to an audience of [redacted] formerly assigned to the Deputy Director for Research.

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2. An immediate revamping of the significant staff positions in the Office of the DD/S&T which saw new incumbents in the positions of Executive Officer, Chief of Administration, and Chief of Security.

3. The transfer of Mr. Jackson Maxey from the Office of Scientific Intelligence (OSI) to the position of Chief, Systems Analysis Staff, which unit was the predecessor to the current Office of Special Projects (OSP).

4. The hiring of Mr. Carl E. Duckett as a Deputy Assistant Director, OSI, but for full-time eventual duty as Director of the Foreign Missile and Space Analysis Center (FMSAC).

5. The employment of Mr. David S. Brandewein to be the Assistant Director, FMSAC.

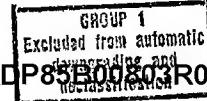
6. The return for duty to parent service of Colonel Edward Giller.

It strikes me as important to note in any writing of history of DD/S&T that the record should clearly state that from the departure of Colonel Giller (circa April 1964) until the appointment of Carl Duckett in July 1966, there was no Assistant Deputy Director for Science and Technology.

7. The appointment of Mr. Huntington D. Sheldon as Special Assistant to the Deputy Director for Science and Technology.

8. The resignation of Mr. Jackson Maxey.

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9. The employment of Mr. John Crowley as Director of Special Projects.

10. The appointment of Mr. Robert M. Chapman as Director of Research and Development and the simultaneous appointment of [redacted] [redacted] as Deputy Director of Research and Development.

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11. The transfer of John F. Blake on 6 December 1965 and the appointment of [redacted] as Executive Officer, DD/S&T.

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ATTACHMENT 2

EVENTS OF AN ORGANIZATIONAL NATURE

1. The assignment to DD/S&T, on the date of its activation, of the Offices of Scientific Intelligence and Computer Services.

At a later date, the assignment to the Office of Computer Services, in approximately October 1963, of the Automatic Data Processing Division of the Office of the Comptroller.

2. The creation of a Systems Analysis Staff.

3. A direct responsibility levied on the Office Directors by the Deputy Director for Science and Technology that they personally interest themselves and participate in the recruitment of fully qualified individuals to fill vacancies calling for scientific expertise.

The significance of this decision removed senior personnel recruitment from the bureaucratic personnel mechanism and made it a personal responsibility of each Office Head in the Directorate.

4. The abolition of a double Deputy Assistant Director scheme in the Office of Scientific Intelligence.

5. The establishment of the Foreign Missile and Space Analysis Center.

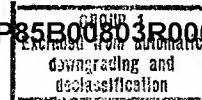
6. The movement of the Office of the DD/S&T from the third to the sixth floor in the Headquarters Building.

7. The establishment of the procedure known as "Advanced Technical Seminars," personally conducted by the Deputy Director for Science and Technology, for purposes of exploring validity of concept and depth of research concerned with new technical proposals.

8. Periodic "Dining-in" where distinguished individuals having experience in intelligence addressed small DD/S&T gatherings.

9. Personal visits by the Deputy Director for Science and Technology to actual or potential contractors for purposes of making personal judgment concerning their capabilities.

[redacted] is an excellent example of this matter.



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10. A revitalization of the Agency Research and Development Board.
11. The establishment of, initially, a Special Projects Staff and its eventual conversion to the Office of Special Projects.
12. The organization and presentation to DD/P case officers, primarily from FE Division, of scientific and technical courses oriented toward Communist China .
13. A revitalization and general upgrading of all DD/S&T intelligence publications .
14. Stimulation of contributions to "Studies in Intelligence."

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ATTACHMENT 3

OTHER EVENTS IMPACTING UPON DD/S&T



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2. The development of close and intimate liaison with NASA to the point where the DD/S&T was a regular invitee to the NASA monthly program review sessions chaired by Mr. Webb.

3. Participation in intra-Government-agency research and development seminars sponsored by Admiral Raborn.

4. Development of close and continuing liaison with the President's Scientific Advisory Committee.

5. The recasting of the role of the DCI Scientific Advisory Board and the creation of the concept of the Advisory Functional Panels that replaced the Scientific Advisory Board.

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